

Carmen Núñez-Lagos

Partner
Paris

Biography

A partner in the firm's International Arbitration Practice Group, Carmen Núñez-Lagos has more than 25 years' experience in the field. She has acted in more than 100 international arbitration proceedings on behalf of industrial groups and states.

She guides clients through large-scale, complex commercial and investment treaty arbitrations, with a focus on Europe, Latin America and Africa. Carmen regularly acts on arbitrations in relation to infrastructure projects, energy and telecommunications under the arbitration rules of the International Chamber of Commerce (ICC), the London Court of International Arbitration (LCIA) and the International Centre for Settlement of Investment Disputes (ICSID). She is regularly appointed as president, co-arbitrator and sole arbitrator in arbitration proceedings and is listed on the roster of arbitrators for the ICC, LCIA, and Kuala Lumpur Regional Centre for Arbitration (KLRCA), among others.

Honorary president of the French chapter of the Spanish Arbitration Club, Carmen is a member of the board of directors of the Spanish Arbitration Club worldwide. She is also a member of the ICC Commission, the drafting committees for the ICC Task Force on Arbitration involving states and state



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Languages

English

French

Italian

Spanish

Practices

International Arbitration

Industries

Energy and Natural Resources

Areas of focus

Alternative Dispute Resolution

Construction and Engineering

entities and on Emergency Arbitration proceedings. Since January 2017, she has been appointed as an arbitrator for the Court of Arbitration for Sport (CAS) in Lausanne. Sources praise for Carmen abounds.

Legal 500 2017: Carmen Núñez-Lagos "manages to reconcile common law and civil law concepts in a multilingual environment". Chambers Global 2016: "Carmen Núñez-Lagos is well respected by peers in the French market and praised by clients, who describe her as "an expert who knows her area perfectly. She is very accessible and always tries to simplify matters". Legal 500 2015 noted, "The 'pragmatic' Carmen Núñez-Lagos has 'excellent knowledge and interpersonal skills.'" In 2012, Global Arbitration Review said, "She is an excellent arbitrator and an inspired advocate".

Representative experience

Representing an Asian company in ICSID arbitration against a Middle East country in the oil and gas industries.

Representing a French investor in ICSID arbitration against an Eastern European State arising out of tax reforms.

Representing a North African sovereign wealth fund in ICC arbitration proceedings in relation to several of its investments in Africa.

Representing a Latin American state in ICSID and UNCITRAL arbitrations by companies in the fertilizer and food industries.

Advising a Latin America state-owned company in arbitration proceedings against a U.S. infrastructure company in relation to the construction of a hydrocarbon plant.

Advising a Mexican state-related entity in relation to the freezing of its assets in a European country.

Representing a major state-owned company in an OHADA arbitration case relating to the nationalisation of assets in an African State.

Environmental Litigation

Public International Law,
Investment Treaty Protection,
and International Arbitration

Water

Education and admissions

Education

LL.M with Honors, Exeter
University School of Law, 1990

University of Bologna, 1989

University of Zaragoza, 1989

Memberships

Appointed to the panel of arbitrators of several institutions, inter alia: ICC, LCIA, Madrid Court of Arbitration, Milan Court of Arbitration, KLRCA

Chartered Institute of Arbitrators (CI Arb)

Former President of the French Chapter of the Spanish Arbitration Club

ICC Commission on Arbitration

ICC Task Force on arbitration involving States or State Entities: drafting committee

ICC Task Force on Emergency Arbitrator Proceedings: drafting committee

Member of the European user's council of the LCIA

Assisting a French multinational company in pre-arbitration proceedings against a North America company regarding a contract for the supply of equipment for an aluminium plant.

Acting as President and co-arbitrator (nominated by the party) in several arbitrations relating to post-acquisition disputes. Acting as well as co-arbitrator in several construction dispute cases.

Awards and rankings

- Ranked for Arbitration and Mediation and International Arbitration, *Best Lawyers France*, 2017
- Arbitration, *Chambers & Partners*, 2017
- Commercial Arbitration, *Expert Guides*, 2017
- Latin America's Top 100 Female Lawyers, *Latinvex*, 2017
- Ranked in LMG Rising Stars, 2016

Latest thinking and events

Hogan Lovells Publications

Global Media and Communications Quarterly - Autumn 2015

Hogan Lovells Publications

Our International Disputes experience in Africa

Hogan Lovells Publications

Our International Arbitration experience in Africa

Bar admissions and qualifications

Madrid

Paris

Accolades

"The 'pragmatic' Carmen Nuñez-Lagos has 'excellent knowledge and interpersonal skills'"

Legal 500, 2015

"She is an excellent arbitrator and an inspired advocate"

Global Arbitration Review, 2012

"Carmen Núñez-Lagos is well respected by peers in the French market and praised by clients, who describe her as "an expert who knows her area perfectly. She is very accessible and always tries to simplify matters"

Chambers Global, 2016
