

Carmen Núñez-Lagos

Paris

Carmen has 30 years' experience as an international business lawyer with an expertise in international business disputes. She has acted in more than 100 international arbitration proceedings on behalf of industrial groups.

She was a partner at Hogan Lovells International law firm in Paris until June 2019 and has now founded her own law firm.

Carmen regularly acts on international disputes in relation to infrastructure, energy and telecommunication projects under the arbitration rules of the ICC, LCIA, SCC and ICSID.

She is appointed as arbitrator in multiple occasions, as president, co-arbitrator and sole arbitrator and is listed on the roster of arbitrators of the ICC, LCIA, CAS in Lausanne among others.

She is a member of the Council of the ICC World Business Institute. A member of the drafting committee for the ICC Task Force on Arbitration involving states and state entities and of the Emergency arbitrators' proceedings committee, she is a member of the Board of directors of the Spanish Arbitration Club worldwide and Honorary President of its French chapter.

Sources praise for Carmen abounds.

Chambers Global 2019: Clients say that Carmen "combines a very practical approach with high technical knowledge."

Chambers France 2018: "Carmen is lauded by sources as 'very wise and pragmatic, taking the lead in the proceedings with due care and efficiency'."

Chambers Global 2017: "She has an excellent command of the law and the facts." Further impressed



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NÚÑEZ-LAGOS ARBITRATION

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Spanish nationality, born 1966

Professional Experience

2012-19: Partner, Hogan Lovells, Paris

2006-12: Avocat, Bredin Prat, Paris

2000-03: Counsel AunaTelecoms, Madrid

1990-99: Partner, B. Cremades, Madrid

Education

LL.M. -with honors- in International Business Law, Exeter University School of Law, 1990

University of Bologna School of Law, 1989

University of Zaragoza School of Law, 1989

Bar Admissions

Paris, 2007, Madrid, 1989

Languages

English, French, Spanish, Italian

Rankings

Chambers & Partners Arbitration, 2019

sources state: *"She turned complicated legal issues into plain language so that people could quickly grasp what actions needed to be taken. Built a rapport with the clients extraordinary well. Spot-on identifying the challenges and weaknesses."*

Chambers Global 2016: *"Carmen Núñez-Lagos is well respected by peers in the French market and praised by clients", who describe her as "an expert who knows her area perfectly. She is very accessible and always tries to simplify matters."*

Legal 500 2015 notes: *"The 'pragmatic' Carmen Núñez-Lagos has 'excellent knowledge and interpersonal skills."*

Global Arbitration 2012: *"She is an excellent arbitrator and an inspired advocate." "Without a doubt, Carmen's intellectual creativity has made a considerable imprint on arbitral jurisprudence".*

Legal 500

Best Lawyer in France 2019

Expert Guides for Commercial Arbitration

Top 100 Female Lawyers 2019 (Latam, Latinvex)